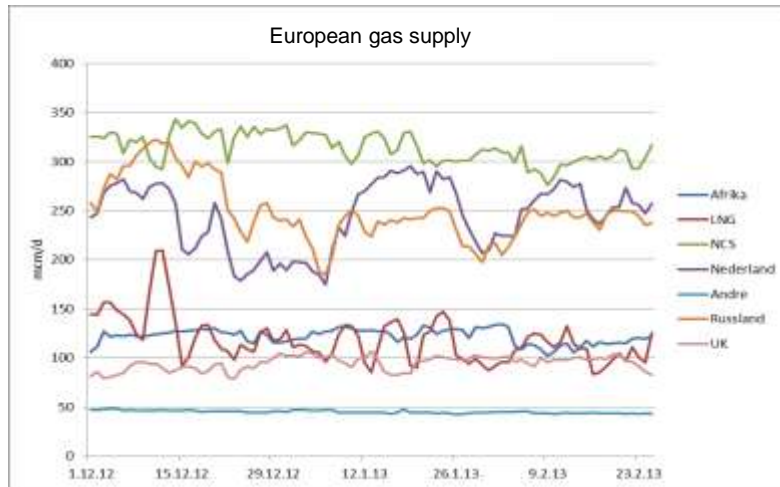




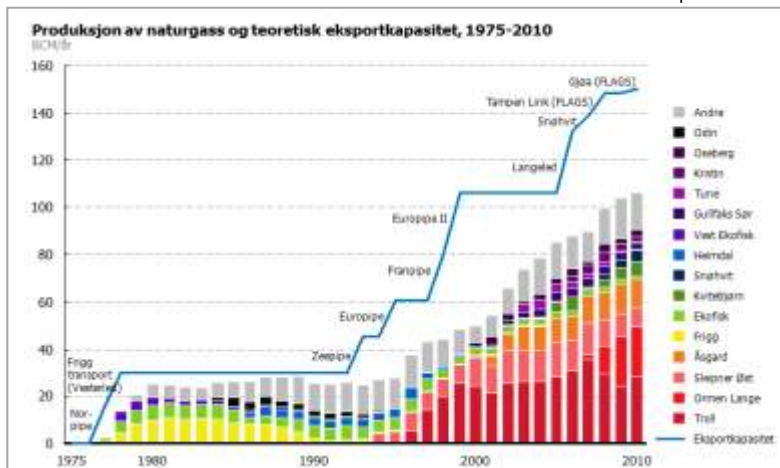
The successful Norwegian gas story

Thor Otto Lohne
CFO and Executive Vice President

The successful Norwegian gas story



Source: European TSO



- A major source of gas to western Europe:
 - 25% market share in the EU
 - Gas export to Europe is on the same level as Russia
- 108.7 GS_m3 of natural gas was exported from the NCS during 2013, corresponding to ~1200 TWh
- Norway has developed a unique and cost efficient gas infrastructure

The Norwegian gas infrastructure

- 8 000 km of large-diameter, high-pressure pipelines, riser platforms, large processing facilities in Norway, receiving terminals in four European countries
- Connected to all major gas-producing fields on the NCS – approximately 50 fields
- Connected to major downstream gas transmission systems in Continental Europe and the UK
- Owned by Gassled JV, operated by Gassco



Complexity and uncertainty along several dimensions

Gas markets

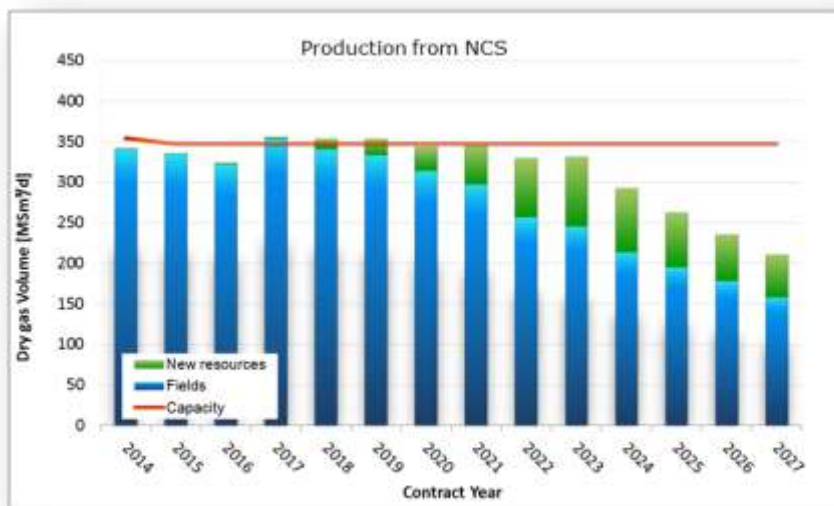
- European security of supply
- The role of gas in the energy mix
- Unprecedented variations in regional gas prices



Complexity and uncertainty along several dimensions

Norwegian Continental Shelf

- Participants
- Resources



These aspects represent both risks and opportunities for the Norwegian gas export

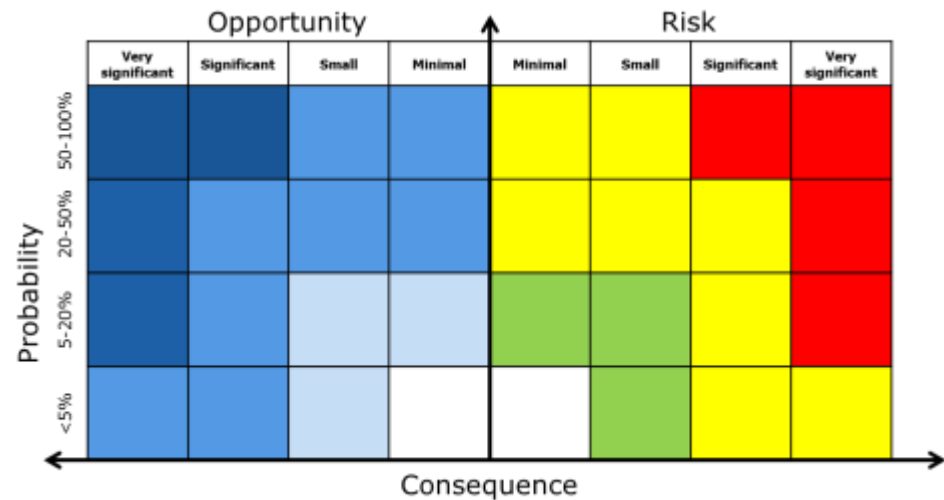
The role of gas in the energy mix

European security of supply

Unprecedented variations in regional gas prices

Resources

Participants



“Chance favors the prepared mind”
(Louis Pasteur)

Or in other words;
“A mind is like a parachute. It doesn't work if it is not open”
(Frank Zappa)

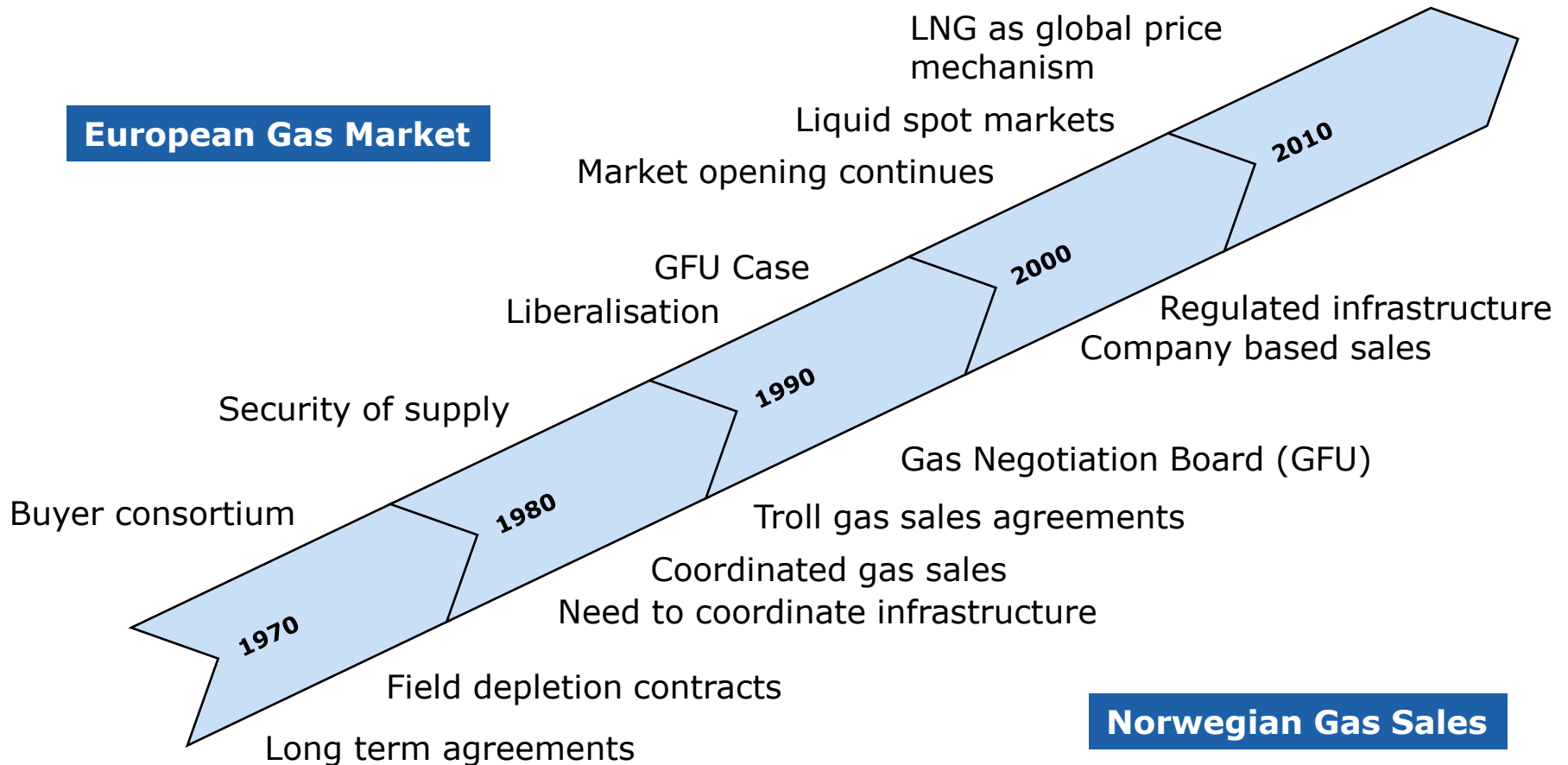


Understanding the past for building the future

Technology has been essential



...so has the policy making and commercial environment



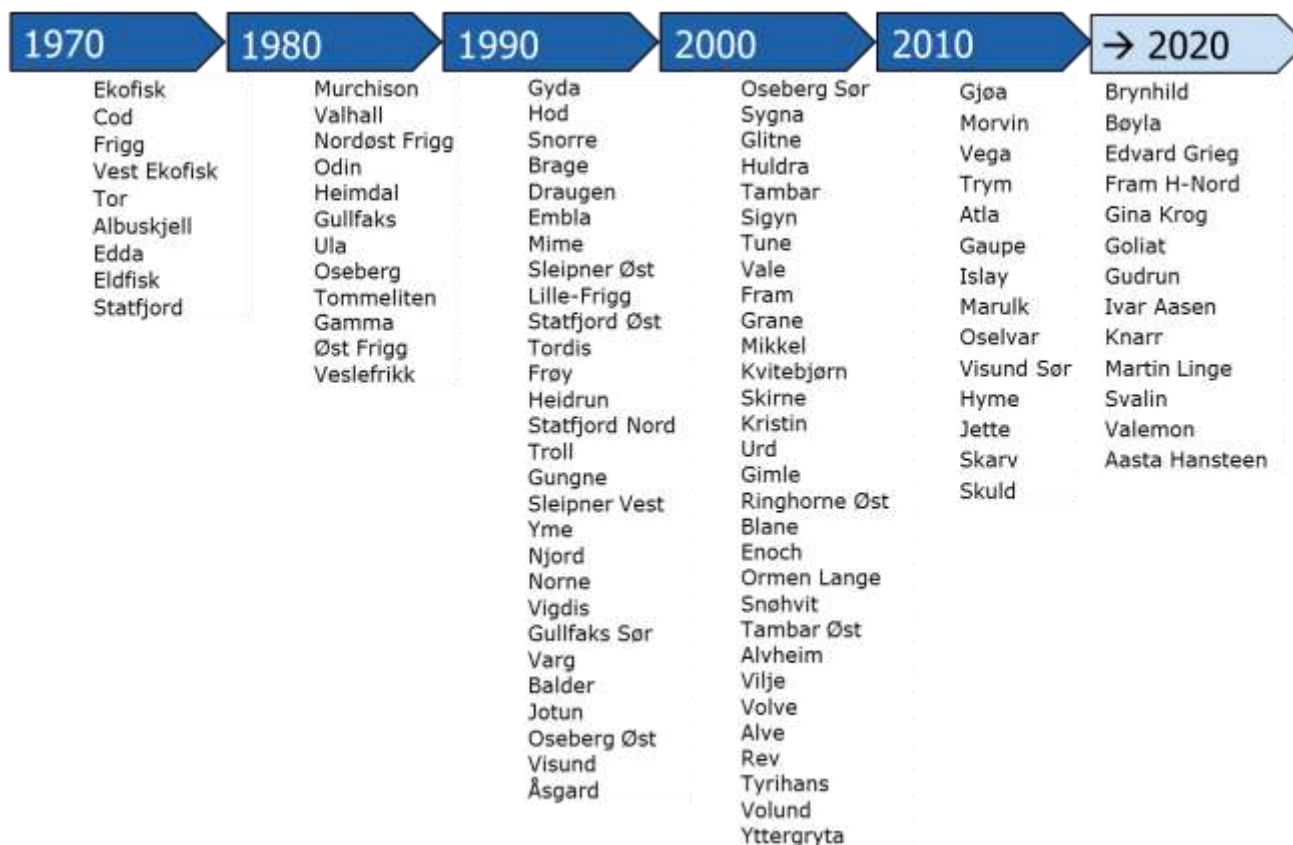
Prof. Poeshi; Nicola Tesla's teacher (1879) said;

"Mr. Tesla will achieve great things, but he will never make a motor run on alternating current. It would be equivalent to converting a steady pulling force, like that of gravity, into a rotary effect.
It is an impossible idea."



The Tesla is here, what else is here?

95 fields have started operation, 13 are under construction and 14 have ceased production since 1970

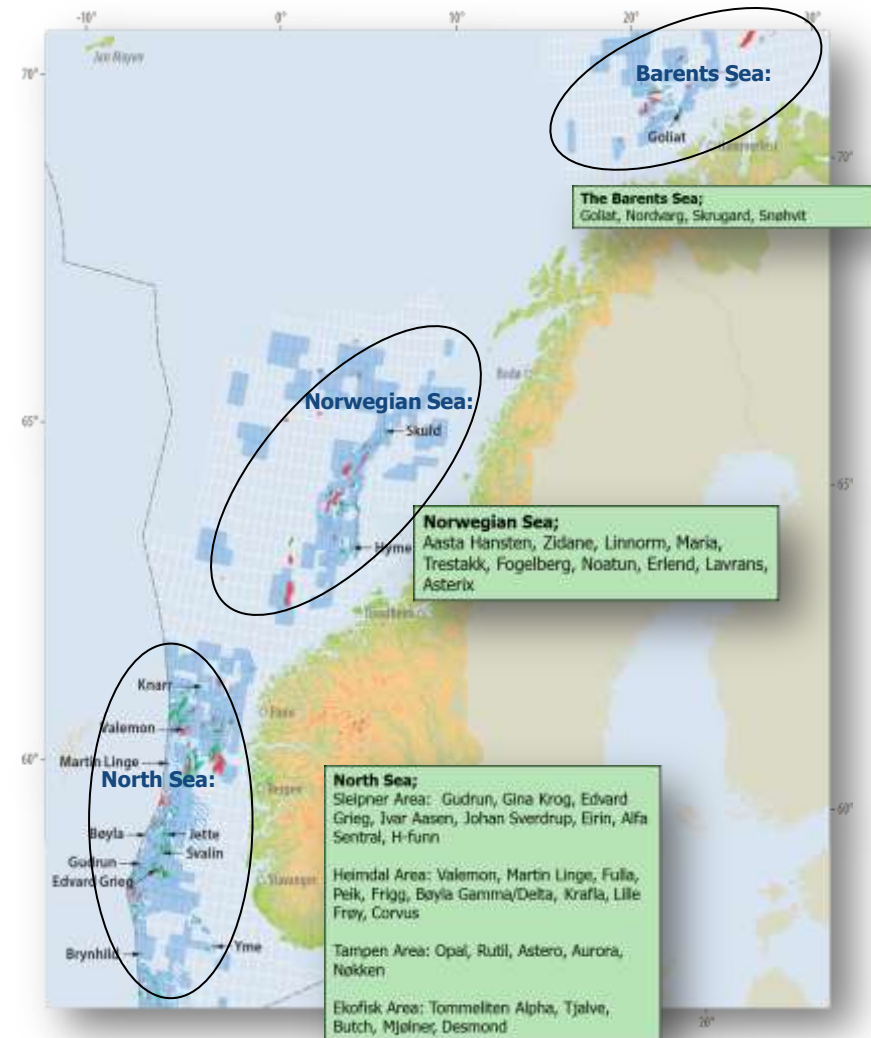


Several fields are under development

- 13 fields
- 88 discoveries being evaluated
- Number of exploration wells was record high in 2013 – with a success rate of 44%

Johan Sverdrup;

- One of the largest discoveries on the NCS
- Oil to Mongstad
- Gas to Kårstø
- Planned to produce for 50 years



“Science is the belief in the ignorance of experts”
(Richard Feynman)

Or in other words;
“If you end up with a boring miserable life because you listened to your mom, your dad, your teacher, your priest, or some guy on television telling you how to do your shit, then you deserve it.”
(Frank Zappa)



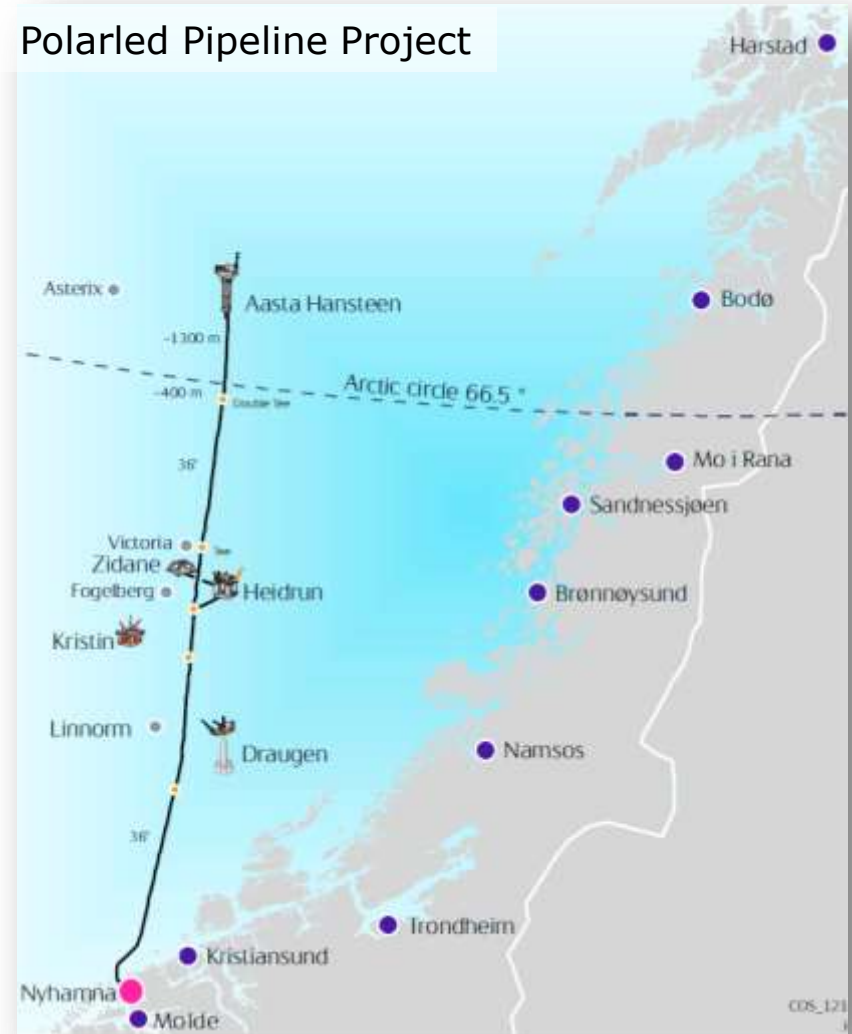
.. to the north



Extending the gas value chain northwards

- One of Europe's largest industrial projects the next years
- First crossing of Arctic circle with a subsea pipeline
- Deepest field development and pipeline on NCS
- Increased processing- and export capacity at Nyhamna
- Investment decision 1Q 2013, start-up 2016

Polarled Pipeline Project



BSGI: An industry-wide forum to explore gas infrastructure solutions for the Barents Sea

Barents Sea Gas Infrastructure (BSGI)



Project support




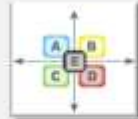


Observers



BSGI: An industry-wide forum to explore gas infrastructure solutions for the Barents Sea

- Six work groups have contributed to assess the full value chain economics of gas developments in the Barents Sea
- Innovative use of industry expertise across the value chain to identify the best transport solutions

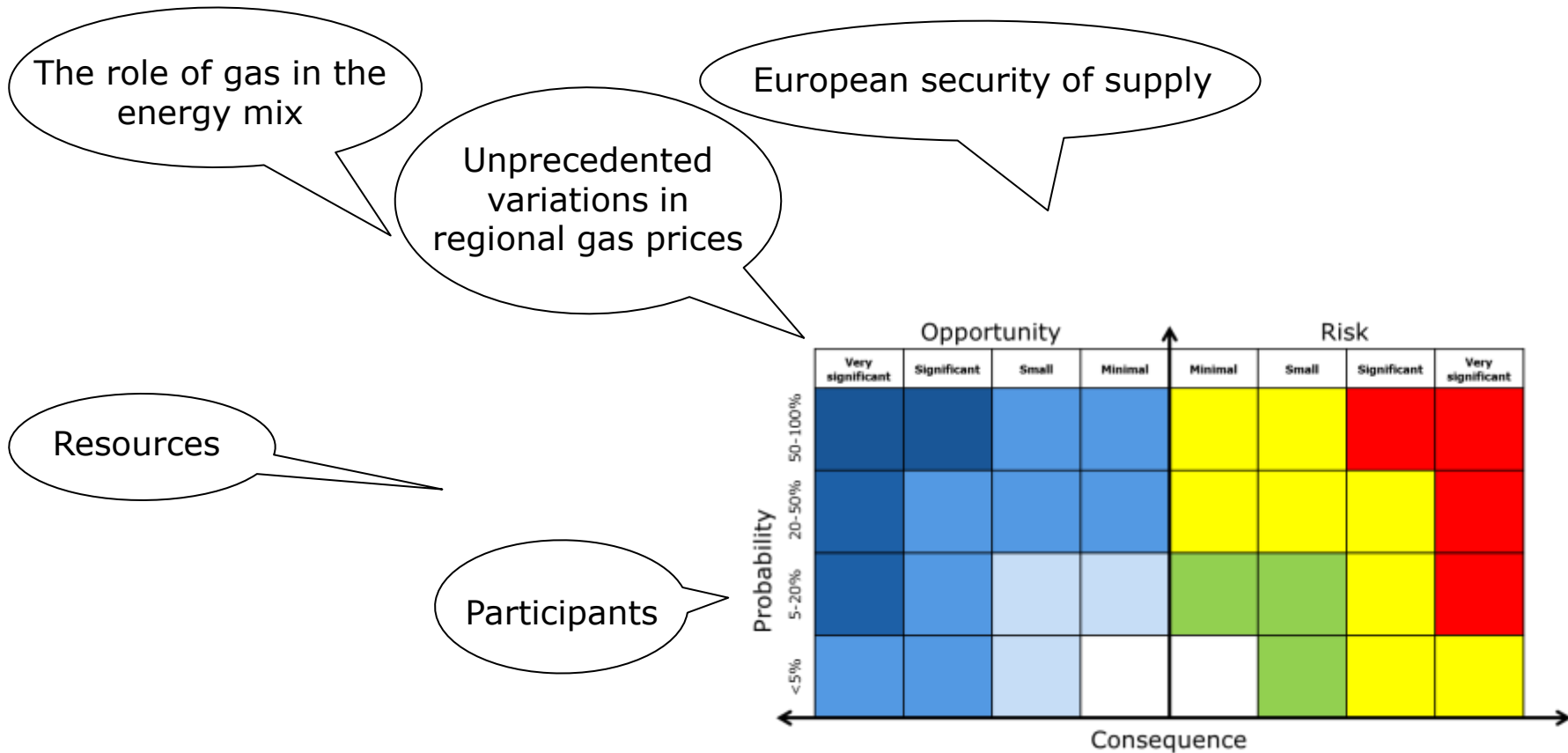


Resource assessment	Volume scenarios	Relevant development concepts	Transport solutions
<ul style="list-style-type: none">• Obtain prospect data from operators based on 2014-2017 drilling plan• Use of statistical methods to assess near-term resource outlook	<ul style="list-style-type: none">• Establish volume scenarios:<ul style="list-style-type: none">• High and low resource potential• Small and large discoveries	<ul style="list-style-type: none">• Define relevant field development and transport technologies including cost estimates	<ul style="list-style-type: none">• Detailed economic assessments to identify the gas transport solutions that maximise NCS value creation
			

Key questions addressed in the study

1 Resources	<p>Will there be sufficient discoveries in the next 3-4 years for a new gas transport solution from the Barents Sea?</p>	
2 Income potential	<p>What is the value of having the flexibility to reach other markets than Europe?</p>	
3 Value creation pre-tax	<p>Do new infrastructure investments pass e.g. a 7% real rate of return threshold?</p>	
4 Value creation post-tax	<p>Will the return on investments be sufficient for companies given the risks needed to be taken?</p>	
5 Transport solution	<p>Which gas transport solution from the Barents Sea will give the best value creation for the NCS?</p>	

Complexity and uncertainty along several dimensions



"Stupidity has a certain charm - ignorance does not"
(Frank Zappa)